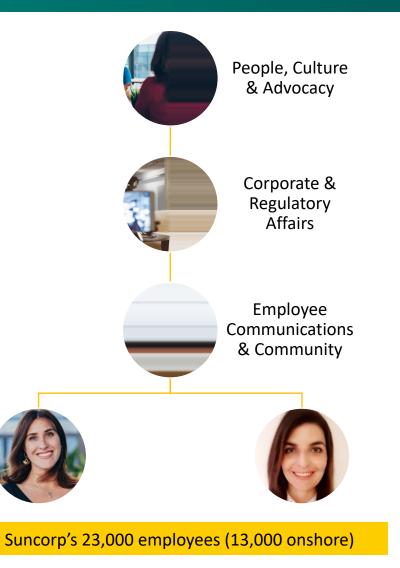
# Choose your own (Yammer) adventure

How allowing employees to decide their destiny doubled Yammer use at Suncorp

SUNCORP

# How we work



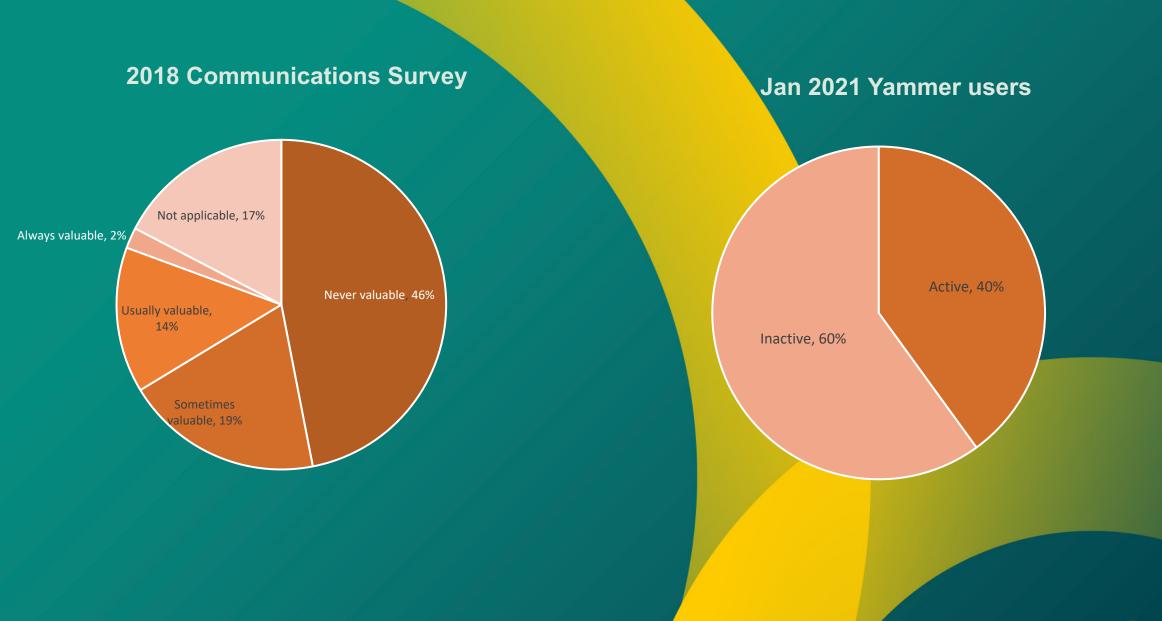




# Managing the intranet as a product

- We lead change by listening to our people, not by technology enabling change
- We run our own timelines (and communicate this early on) to effectively manage priorities
- As advisors, we *advise* early on
- Organisation and audience maturity guide our change programs
- We communicate with one another daily, and leverage each other's strengths, working capacity and mental capacity
- Work strategically and seize opportunities which optimize our projects
- Our change communications are highly targeted and tailored group-to-group









- We researched our employees' behaviours even further and ascertained each group's sentiment towards the platform.
- We developed an understanding of each group's technological maturity, and needs, wants, and barriers to usage of the platform.
- We looked at tried and tested methods of adoption usage cases in not just our organisation, but others too.
- We looked at content that was performing well to understand what employees were actually engaged by.
- We enabled ease-of-access to tailored resources that worked with any which way employees chose to learn.
- We selected key groups that held serious influence in the organisation and skilled them up, first.
- We nurtured, listened and responded to the feedback given throughout our strategy.



# **Our research**

- Where Senior Leadership is associated with Yammer, verbatims were quite positive.
- More exposure of Suncorp Senior Leadership was desired
- The timeliness of existing communications was less favourable than the content of the communications themselves, which were mostly received positively.
- Communications from the perspective of leaders proved to be the most popular style of content published, and also garnered more engagement than any other news category, consistently.
- Leadership posts on Yammer that featured images of the leaders in their natural environment, i.e. a selfie, a picture at home, getting vaccinated, etc. regardless of the professionalism of the image gathered more engagement than any other type of post on Yammer.
- Leaders are inherently extremely time-poor, and reliant upon support staff to inform, drive change and adopt behaviour.
- Leaders identified that with better integration on neighbouring digital workplace channels, as well as improved education and training on how to use Yammer, would likely increase their usage of the channel.
- Leadership posts on Yammer were significantly low, some leaders engaging in as minimal as three posts per annum.
- The key other 'broadcasters' on Yammer were Communications Specialists, who received low-average engagement on posts.
- The leaders who engaged with their own employees' posts on this channel received more engagement with their communications on channels outside of Yammer.
- 6 Suncorp | Yammer Festival 2022



# A resource hub



+ New - 🐵 Page details 🖬 Analytics

\* Following 🕑 Share

Published 21/02/2022 🖉 Edit

### Welcome to Suncorp's Yammer site

Here, you'll be able to find all the resources you need to make Yammer a better channel for you. Depending on your goals, you may want to follow the prompts on this site to match your role type.

These paths will provide you with resources that match up with the most common goals for your role. Alternatively, start exploring and learning more about how Yammer can work for you.



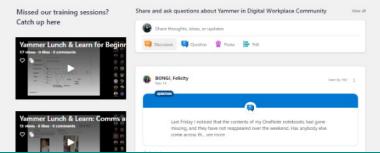


Leader, at any level

O

Need help using Yammer or 1:1 training?



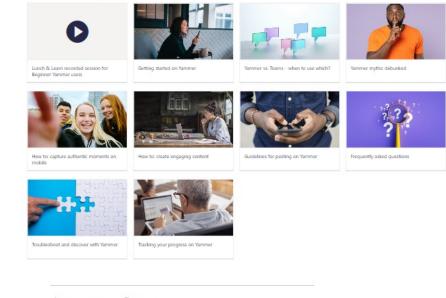




# A resource hub



These resources are for everyone, regardless of your role. From beginners to experienced users of Yammer, read through our resources and check out the 'Difficulty' key to see if these articles are right for you. These resources can help you improve your own Yammer contributions, and learn about the impact of Yammer on your organisation, when used correctly.





As a Community Manager, you hold responsibility for the ongoing management and engagement of your community. But it can be tricky to know where to begin, and where your role of Community Management stops, and the Administrators of Yammer's role begins. Take a look at the resources we've created for Community Managers below to help you in your journey.







How to set up a new community in Yammer

a new community in

Adding members to your community What are my responsibilities as Community Manager?

nsibilities as Otticial communities er?



First steps to Yammer community engagement



👌 Like 🐵 232 Views 🔲 Save for later







These resources are for anyone in a communications or change role or who has the task of communicating their project or campaign. These resources will help you amplify your messages on Yammer and learn how to use the channel to your advantage on a long-term basis.







Lunch & Learn recorded session for Communications and Change roles

How to: move your messaging to Yammer



How to: post on behalf of another user



Yammer



How to: find and leverage influencers

How to: improve your leader's profile via Find your leader's voice Yammer

How to: elevate your campaign on

Conversation starters for leaders





Sustaining your connection on Yammer

👌 Like 🐵 118 Views 🔲 Save for later









Lunch & Learn recorded session for Leader Support







to support and amplify your leader's profile on Yammer and drive organic engagement.

Yammer



How to: improve your leader's profile via How to: post on behalf of another user Find your leader's voice





How to: move your messaging to Yammer

These resources are for employees in roles dedicated to supporting leaders, or those who have been tasked with supporting leaders on a project.

Leaders have a huge role to play in the success of Yammer, and your role is the key to enabling their success! These resources will help you learn how







👌 Like 🐵 51 Views 🔲 Save for later



9



# A resource hub



These resources are made for leaders at any level who are keen to improve their employee's workplace experience. These resources show you that with just a little bit of effort, your strategic changes can have an enterprise-wide impact on NPS scores, employee productivity and even longer employee tenure.







Lunch & Learn recorded session for Leaders

Yammer participation guide for leaders









employees on Yammer

Conversation starters for leaders like?

Leaders on Yammer: what does good look Sustaining your connection on Yammer How to: move your messaging to Yammer



How to: post on behalf of another user





Try this: ask a question

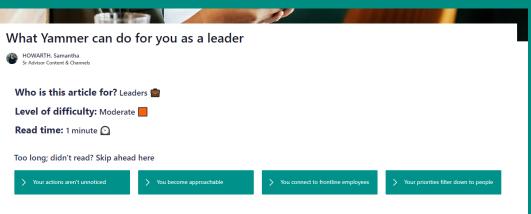












At Suncorp, our leaders pave the way for the organisation's success. We host formal town halls; we send sturdy Group-wide emails sharing our priorities for the financial year to come. So why don't we share some of these in a platform as fast-acting and approachable as Yammer?

Try this: upload a video message

HOWARTH, Samantha Sr Advisor Content & Channels

Who is this article for? Leaders

Level of difficulty: Easy

Read time: 2 minutes 🕥

Too long; didn't read? Skip ahead here



10 Suncorp | Yammer Festival 2022



# **Training sessions**

### FOR INFORMATION

Showing leadership with Yammer

HOWARTH, Samantha Sr Advisor Content & Channel

Published 18/11/2021

#### Summary

Did you know that healthy Yammer networks worldwide have a direct correlation with highly engaged employees, longer tenure and improved NPS scores?

That's right - Yammer is now considered more important than ever in the digital age of a post-COVID-19 world, and leaders like you play the biggest hand in influencing their Yammer network.

Now's the time to learn how to influence your community strategically on Yammer to get the best results possible for your team and your team culture. To support you, we are holding Yammer Lunch & Learn sessions, starting with a Beginner session on 1 December, specially designed for leaders, those supporting leaders and those in communication and change roles.

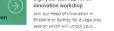
#### Key messages for leaders

- The Yammer Beginner Lunch & Learn session is being held on 1 December between 1.00pm - 1.45pm AEST (Brisbane time)
- · The session is available to both team members and leaders in Australia and New Zealand who want to improve their communications on the Yammer platform
- The session will be recorded for those who cannot make it on the day
- · Advanced sessions for leaders only will be available in the coming weeks. The Beginner session is a prerequisite to joining the Advanced session · You can add the event to your calendar here,

More information

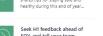




















See all



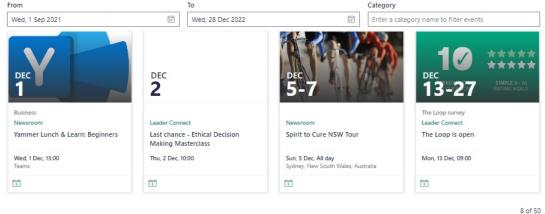


+ Add event



Events

### Events from Newsroom, In the community, Heritage Lanes - Brisbane HQ, Leader Connect, Infinite Minds, People





# **Training sessions**

### Agenda

### \_\_\_\_

### Introduction

- Why use Yammer?
- What Yammer is (and isn't)

### Master the technology

- First steps
- Best practice posting

## What to say

Conversation starters

### When to say it • Sustaining your connection

How to say it

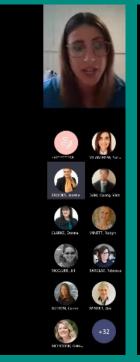
Tone, length and prep

### Who does it well?

- Best practice posting
- Workshopping posts

Quick wins





### Agenda

### Championing on Yammer

How to elevate your campaign on Yammer
Hosting competitions on Yammer

### Moving your messaging

Email is so 1991
 What messages should I move?

### Sharing is caring

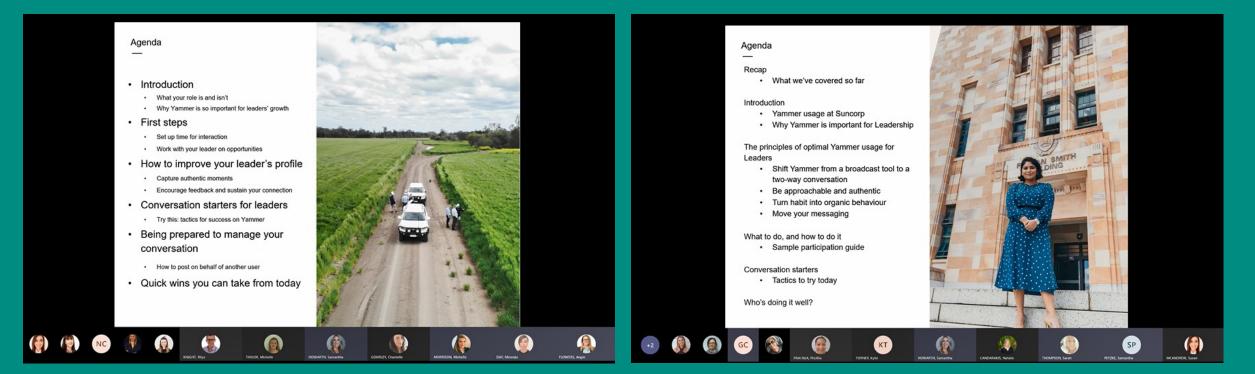
- Finding and leveraging influencers on Yammer
  How to post on behalf of another user
- Tracking your progress
- · Using Yammer's stats



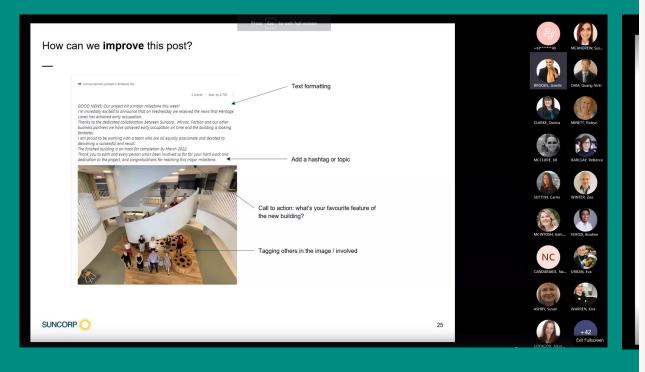




# **Training sessions**



# **Scenario-based training**



Jan 25 • @2 E Hi, Change Community of Practice! I'm presenting at your next all in meeting about everything Yammer. Let me know what you're keen to learn about! Select from the poll below or comment with your answer! Tutorials on how to use Yammer (i.e. how to upload a photo, video, etc.) 0 votes How to support leaders in improving their presence on Yammer 7 votes How to boost a community on Yammer 0 votes How to best communicate campaigns and change on Yammer 11 votes How to create a competition on Yammer 1 vote Examples of best practice 4 votes Other (please comment) 2 votes 25 total votes · Vote · Reload

HOWARTH, Samantha

POLL



Seen by 224 ···

# **Executive Leader Training**





### Agenda

### Mastering the technology

- Posting content 'on behalf' of your leader
- Making an announcement

### Finessing your tone

- Writing an engaging message
- Writing on behalf of your leader
- Using Yammer over other communications platforms

### Going beyond broadcasting

- Sustaining your connection
- Being approachable and authentic





# **Executive Leader Training**

### Posted in All Company 🧇

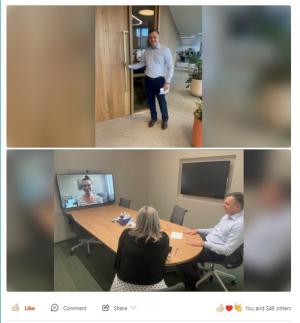
## JOHNSTON, Steve

1 share • Seen by 15,959 •••

One of the more enjoyable meetings on my calendar was joining SMITH, Alli to surprise this year's recipient of the Group CEO #ShineAward.

Congratulations to COYNE, Kim, operations leader in our Home Claims team, for going above and beyond in every way to support her team and onboard close to 600 employees as part of our disaster response program following the East Coast floods.

A terrific demonstration of our purpose in action. Keep an eye out for the rest of this year's winners, which will be announced shortly.



Show 38 previous comments

16

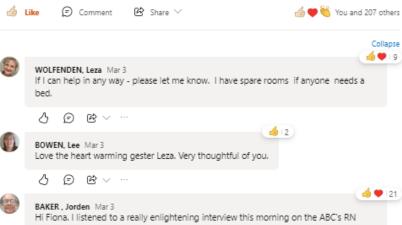


THOMPSON, Fiona Mar 3

Seen by 15,626 •••

### Helping our people affected by floods

The flood impacts across our own Suncorp community are heartbreaking, and sadly many more stories will emerge. We're currently working to determine the best way to support our flood-affected colleagues now, and down the track. More information will be updated on the Employee Event Response site as things evolve. Suncorp's Employee Hardship Program (sharepoint.com) is here to provide some immediate support to our people impacted by a natural catastrophe and... see more



Breakfast on 'How you can best help in a disaster' and sharing some advice for those wanting to join a Mud Army. I would encourage anyone considering joining a Mud Army to give it a listen: How you can best help in a disaster - RN Breakfast - ABC Radio National

# Announcement posted in T&T Yammer BENNETT, Adam Nov 11 + Edited + @2

### Seen by 1,073 •••

Happy Friday team!

I am delighted to share three awesome external Award wins that were announced yesterday.

Firstly, our Geospatial Question Removal project won the Ashton Media CX Award for best use of technology to revolutionise the customer experience. Well done to THYE, Jason and the many teams across T&T and the Insurance business involved in bringing this highly innovative solution to life for our customers.

Not to be outshone, PIZZATO, Charles accepted not one, but two Redhat APAC I... see more







# A support line just for leaders

- Tailored content delivered via channels they frequented (i.e. email, phone and Teams)
- Phone support for on-the-spot editing and content creation
- Flow-chart creation to assist with decisionmaking
- Ghost-writing support when required from Communications roles



- Use channels that employees have adopted to upskill, rather than promote
- Use cross-channel integrations to promote the change in message locations
- Use announcement features and tagging to notify non-Yammer users of message placement
- Set precedence with Communications Advisors that Yammer needs to be used in all Communications campaigns
- Upskill change and comms roles in hosting competitions on Yammer
- Integrate Yammer into existing communications channels, where possible





Fighting your way to the front: Yammer's top tips for guaranteed engagement

HOWARTH, Samantha Sr Advisor Content & Channels

Yammer is one of the most powerful platforms for getting your messages out – but practice makes perfect when creating content that wins over your audience. We've broken down our top tips for creating top-notch content so you've got the power when it comes to this platform.

### Make accessing Yammer easier

### More like this

Yammer is an integrative application and is best accessed from your mobile device. Adopting Yammer like it is one of your regularly used social media applications is the best method for making its usage natural to you. <u>Download the app on your mobile</u>, and try checking and interacting with new posts when you're waiting in line for coffee.

### Make your content engaging in at least one way

To capture the attention of your audience, you need to have <u>content that stands out</u>. The below annotation shows how you can make your post stand using one of the engagement icons. Images and videos in particular, can increase the visibility of your posts, and tagging others in a post can extend the reach of your post (that is, who sees it).



### O How to: capture authentic moments on mobile

### NEED TO KNOW

Collaborate, innovate and engage with Yammer

HOWARTH, Samantha Sr Advisor Content & Channels

Published 17/06/2021

Yammer has been coined the 'social networking platform' of the professional world, with many thinking its only purpose lies in sharing news – not unlike recreational social platforms like Facebook. But Yammer is so much more. At Suncorp, we show you how to get the most out of Yammer and engage, collaborate and troubleshoot with your peers. **#itsyammertime** 

### How to: engage peers in a cause

One of the most simple methods to increasing engagement in a Yammer post is by **using a hashtag** across multiple posts related to the same topic. **Hashtags group topics** that allow staff to browse that topic easily by simply clicking on the hashtag when it is used.

To drive further engagement in a campaign beyond simple hashtag usage, pictures greatly increase employee engagement in posts due to its eye-catching element. Many organisations will **use images or create competitions based around topics they know their employees are passionate about** – like their pets at home, or a strong cause like #climatechange. Suncorp created a **#PetsofSuncorp** campaign during one of the first COVID-19 lockdowns in 2020, which saw excellent engagement organisation-wide for more than a month.

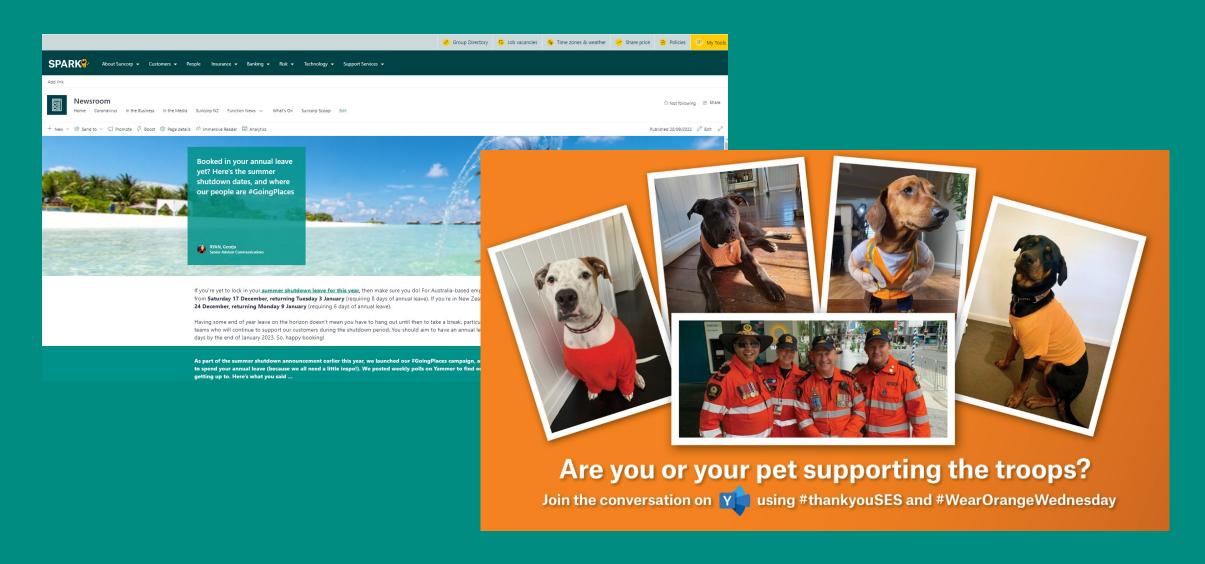
Suncorp then leveraged its audience's love for pets by encouraging staff to dress their work-



ted in Claim Services

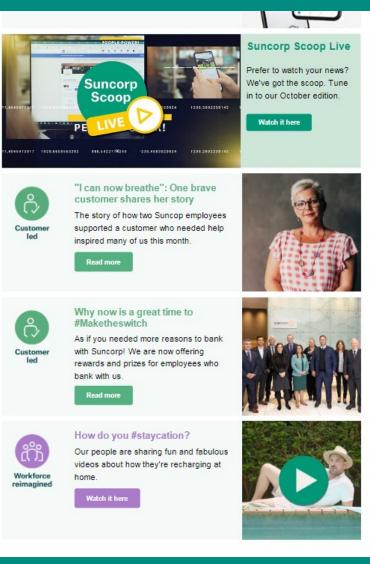




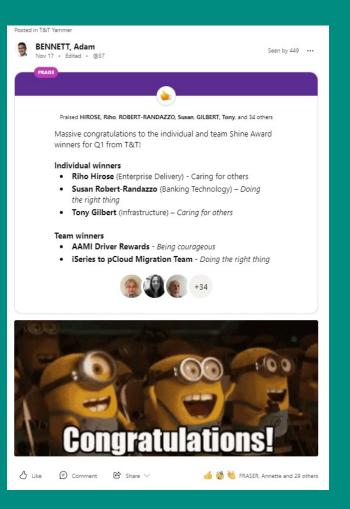












Announcement posted in Suncorp Aotearoa New Zealand



Seen by 791 🛛 🚥

Today I am proud to announce our Shine Award recipients for quarter one Congratulations to our newest award winners, and to everyone who received a Shine nomination. It's the contribution to our Suncorp New Zealand team that our Shine Award winners were nominated by people across our organisation for.

Please join me in recognising and thanking these members of our team for their outstanding achievements.

- Steve Fearon (Consumer) Being courageous
- Emma Manavahetau (Consumer) Caring for others
- Eileen Wallace (Business) Being courageous
- Lance O'Riley (Consumer) Doing the right thing
- Hilary Lyons (Legal & Secretariat) Being courageous

Team award: Team 2 iSeries to pCloud migration – *Doing the right thing*: Andrew McAuslin, Elaine Yuan, Laurie Powell, Nikhil Rustagi, Olivia Fabian, Row Camus, Ursula Gilligan

You can read the nominations put forward by their colleagues here.

I'd also like to thank those who took the time to nominate a colleague and encourage everyone to think about who should be recognised in the upcoming Q2 Shine Awards. Nominations for Q2 close on 31 December 2022, so submit your nomination today via the Shine Benefits Portal.

#### 

de 付 ♥ VALENCIA, Paolo and 54 others

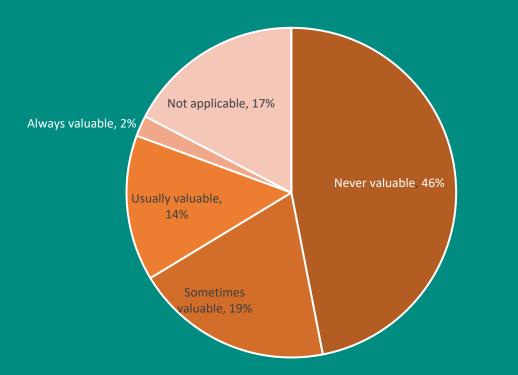
Show 9 previous comments (9 new)

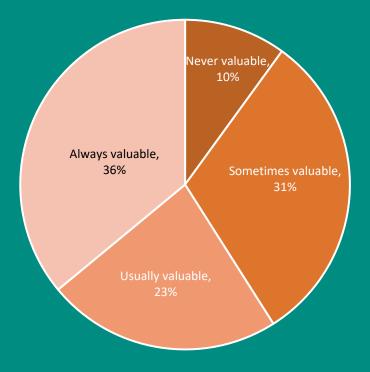


# **Real results**

# **2017 Communications Survey**

# **2022 Communications Survey**



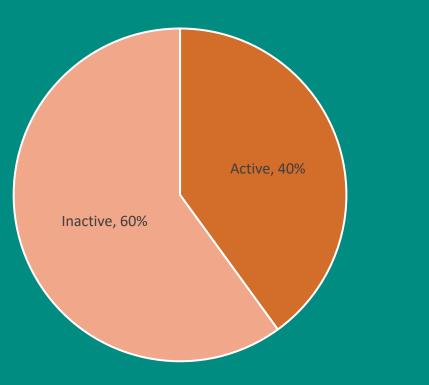


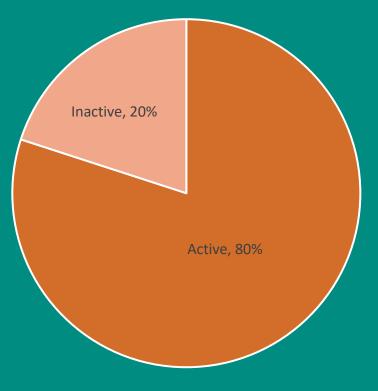


# **Real results**

# Jan 2021 Active Users

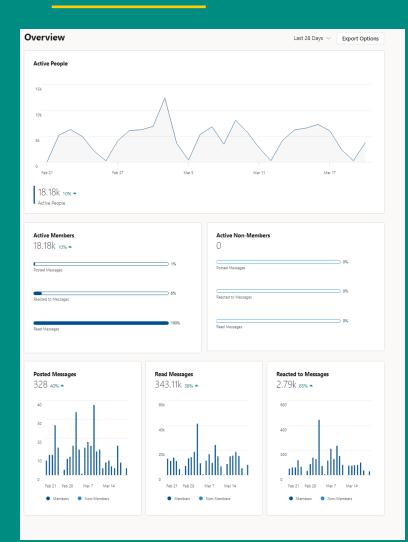
# March 2022 Active Users







# **Real results**



# Posted in All Company 🧔



1 share • Seen by 12,098

Thankyou Suncorp for allowing me to have Emergency Services Leave over the last few days. As a Deputy Local Controller for Brisbane SES. I have had a very stressful job of being the Incident Controller for this disaster. We have 3843 requests for assistance and they are still rolling in. We rescued and evacuated over 1000 people from their flooded homes in our floodboats. I have managed everything from logistics, catering, broken equipment and vehicles, volunteer injuries and an the unfortunate ... see more



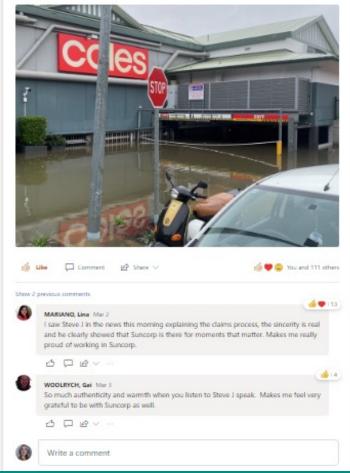
### Posted in All Company @

SMEATON, Paul

Seen by 7,557

I hope everyone is keeping safe in the weather affected regions of QLD and NSW. As a lot of you are aware, I've been with the Suncorp Group for over 27 years and I can honestly say this is the biggest event I have ever seen. The TV coverage has been extraordinary and the pictures of devastation very confronting. I saw for myself just a small snippet of the damaged caused. This is my the local Coles. (see attached photo). The car park was completely full!!!

As a result, our Purpose has never been... see more





# Thank you

# **Questions?**