



Australian Government



Services
Australia

Enhancing user experience: personalising Services Australia's intranet

BRIEFING

MAY 2025

Services Australia is the Australian government's service delivery

Customers (2023–24 FY)

27.1M Medicare

8.5M Centrelink

1.1M Child support (children supported)

We're making government services simple so people can get on with their lives.

Payments (2023–24 FY)

\$241.0B Total payments

\$87.8B Medicare

\$151.3B Centrelink

\$1.9B Child support facilitated

Face-to-face services

We're transforming the customer experience through reimagined face-to-face services, testing and implementing new service experience concepts with customers and staff.

We have approximately 660,000m² of commercial property as at 31 December 2024.

Our extensive face-to-face service delivery footprint includes a network of:



318 service centres, including

154 transformed service centres

4 mobile service centres

365 agents

190 access points

plus remote servicing teams

Telephony services

Our agency operates the largest contact centre operations in the Southern Hemisphere.

Telephony services are supported by smart Interactive Voice Response (IVR) and voice biometrics capabilities.

- Smart IVR provides callers with access to tailored messages and self-service offers based on their individual circumstances
- voice biometrics makes transactions easier, faster and more secure for registered customers



80 smart centre locations
(social security and welfare, health and child support)

47.9 million calls handled from
1 January 2024 to 31 December 2024

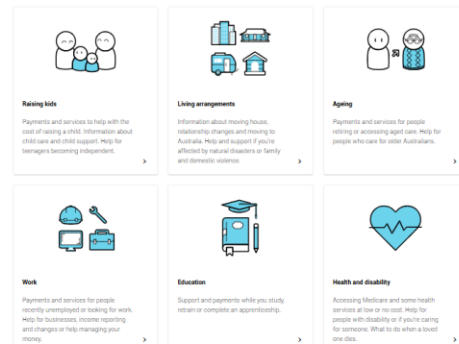


Services Australia

We deliver government payments and services



What can we help with?



Digital services

Australians expect to be able to access government services from their own home or on the move. Digital is now the preferred channel for majority of customers, with other channels supporting customers experiencing more complex situations.

myGov is the Australian Government's largest digital platform, supporting access to:



Over 27.1 million active myGov user accounts
(linked to a member service) as at 31 December 2024

Nearly 923,000 myGov sign ins on average per day
(1 January 2024 to 31 December 2024)

Over 6.6 million individual downloads and
registrations of the myGov mobile app since release
in December 2022



We're here to help

Access government services from one place.

Sign in

Sign in or Create account

If you already have a myGov account,
you don't need to create a new one.

Find support

Explore what help is available to support you
through different stages of your life.

Explore



Intranet team is part of Communications Division

Intranet is M365
Sharepoint

Strong governance
and accessibility
frameworks

Budget – none

6 team members
including team lead

2,500+ pages
Review 1/5 of pages
per year

4000 resources,
750 images and
930 videos and
transcripts

Pilots

Refresh team:
2 members

Approx. 3080
pages/resources
published each year

Distributed
publishing network –
311 local publishers

Train 110 publishers
per year

‘Tiger team’ with 1
member from
Executive and
Internal
Communications

ESS - Attendance record

Operational Blueprint

mySupport

Forms

Human Services Workspace

ICT Security Portal (ISP)

Office Locator

Viva Engage (Yammer)

Network News Update (NNU)

Learning Portal (LMS)

Genesys

Our Safety - WHS information management system

Report it

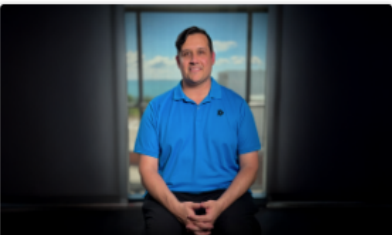
Indigenous Funeral Notices

FINS Bulletin


News Hub

Featured news


See all




Peter's life changing journey from hospitality to role model to his...
30 January



Australia Day Achievement Awards showcase our agency's incredible people
2 MIN READ
28 January



Setting the standard for digital services
3 MIN READ
22 January



A faster path to assistance for our customers
2 MIN READ
14 January

Search Operational Blueprint

What can we help you find?

The Huddle

See all

Spread the word about the 2025 Indigenous Apprenticeships Program!

See our capability review report

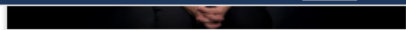
Read the new 'Your week ahead' email every Friday morning

Save 2025 dates of significance and casual dress days directly to your calendar

Apply for Aurora Neuroinclusion Program roles in Brisbane


Consider how you can improve your internal communications

Daily Communications Email




Peter's life changing journey from hospitality to role model to his...

30 January



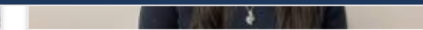
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2 MIN READ
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A faster path to assistance for our customers

2 MIN READ
14 January

Consider how you can improve your internal communications

Daily Communications Email

Reminders and events

+ Add event

JAN 20 FEB 4	Registrations for our leadership programs open 4 Mon, 20 Jan, 12:00 am	FEB 13	Anniversary of the National Apology Thu, 13 Feb, 12:00 am
FEB 13	National Charity Casual Dress Day – Foodbank Thu, 13 Feb, 12:00 am	MAR 8	International Women's Day Sat, 8 Mar, 12:00 am
MAR 17-23	Harmony Week (including International day for the Mon, 17 Mar, 12:00 am	MAR 18	World Social Work Day Tue, 18 Mar, 12:00 am

See all

My links

+ Add new link

Help

+😊 Essentials	📁 Kanban
🖨 Grammarly	🔗 Division Sharepoint
* Templates	🚗 SES Hub
🗣 Viva Engage	🌐 ABC
👤 GovTeams	📄 Team leave log

Spotlight



Acknowledgement of Country



2030 Vision



Services Australia 2030 Vision



Health and Wellbeing Hub



COVID-19

Information for staff about the Coronavirus



FDV

Family and domestic violence



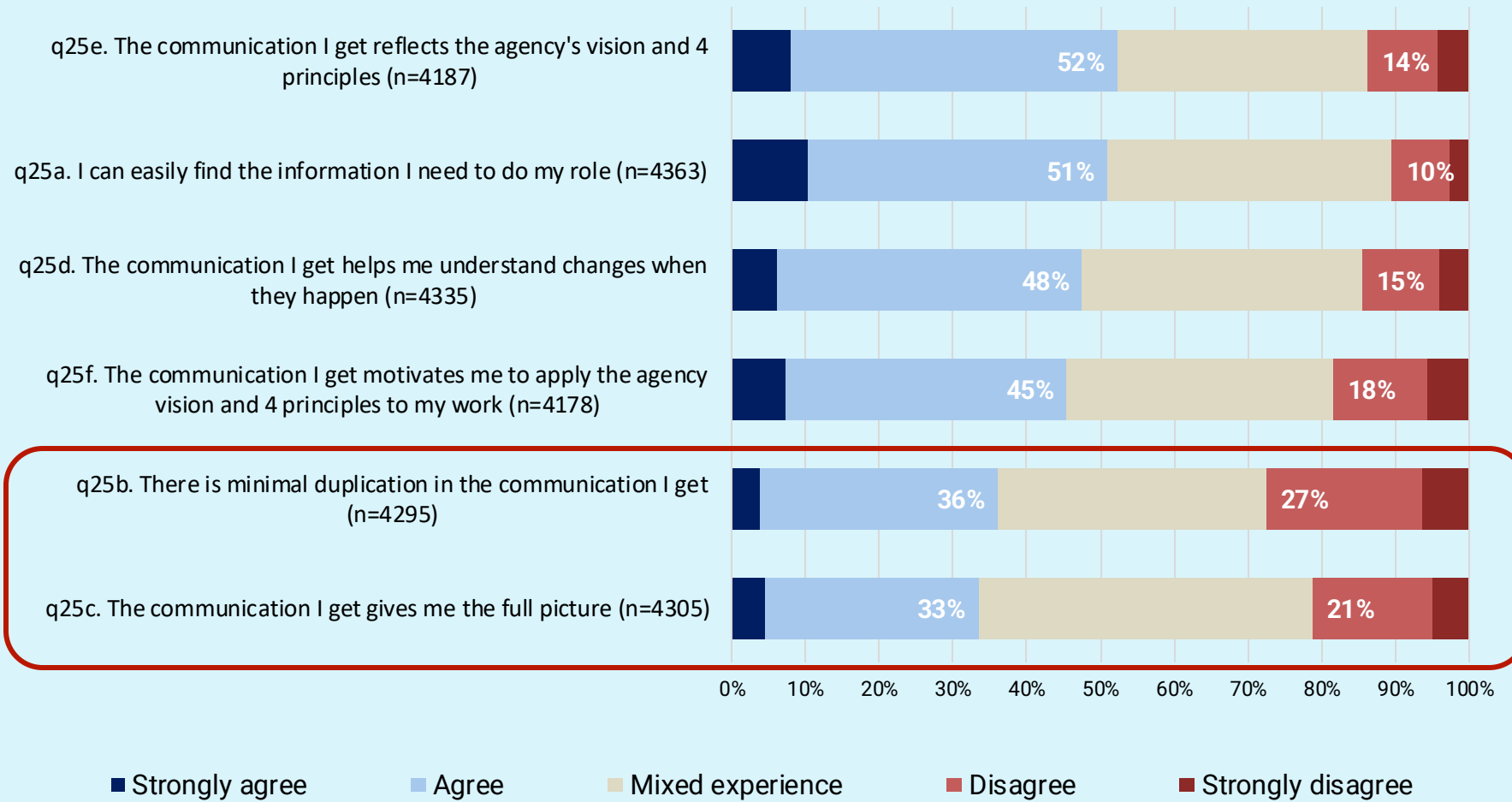
Discovery stage

Staff feel overwhelmed with information

Qualitative findings

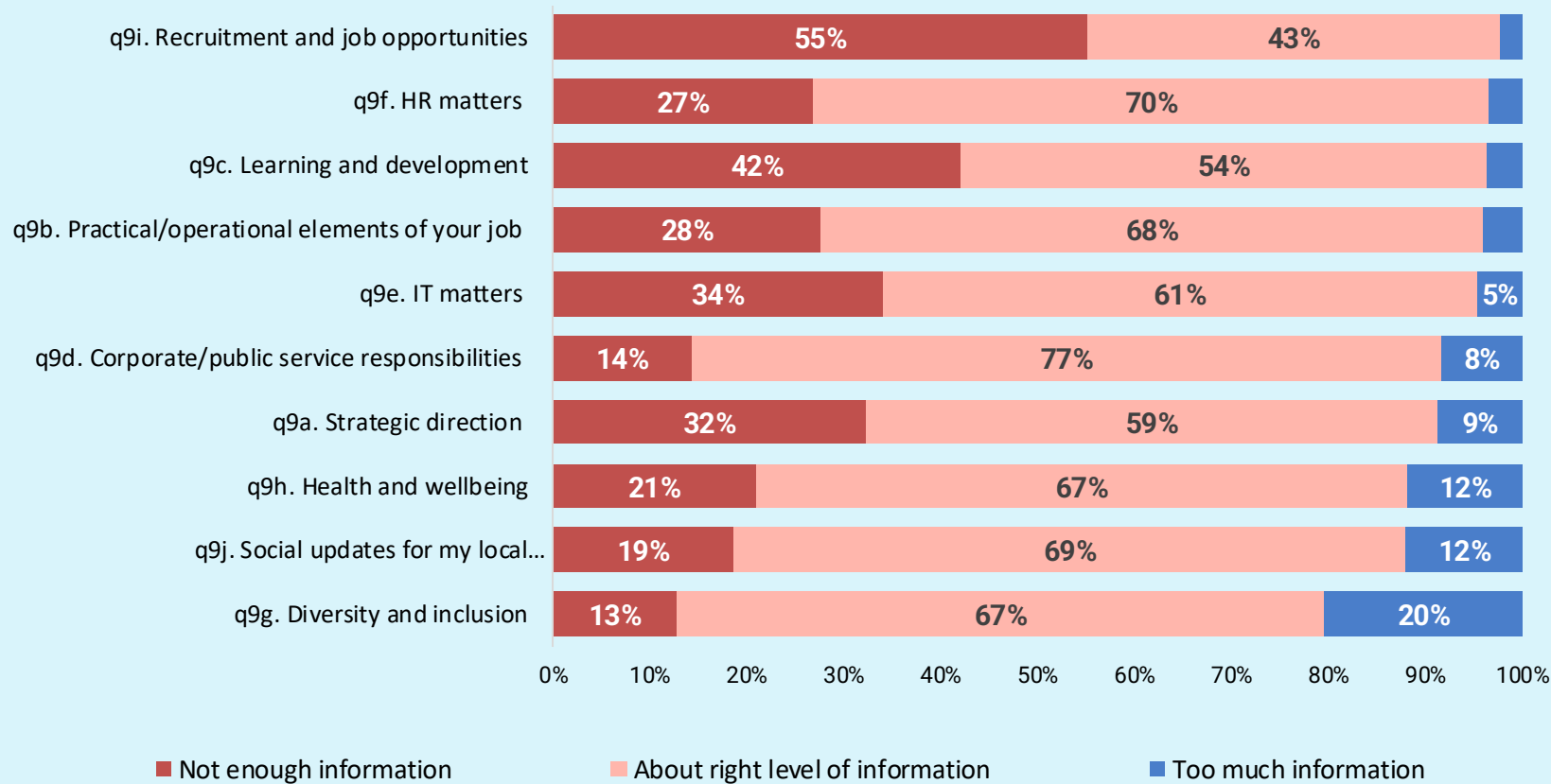
- Frontline staff serving customers are in a scheduled environment and make up the majority of the organisation
- Staff being **overwhelmed** with information is the primary challenge for internal communication.
- **Duplication** on various sites and in wider communication is also a challenge.
- Irrelevant or poorly targeted information
- Most say they can find information they need to do their role, but most are trading off what communication they can cope with

Duplication is an agency-wide issue



Staff information needs on topics

Q 9. Amount of information received





Intranet – helping to address the challenges

- **The use of targeted information, allows for:**
 - Local news published on homepage
 - Reduction of duplicated/cascaded emails with targeted national news and updates
 - Staff can trust that with the intranet, the online operational manual, and a Group/Divisional site, they have everything they need to do their jobs well
 - Working with HR on their Hub site to improve access to jobs information, learning and development opportunities, and health and wellbeing





Rest of this presentation

The intranet now

Why design a new
intranet home page?

The process
Pilots and their
outcomes

Challenges and
constraints – budget,
M365 technical

Next steps

Future wishes
Take Aways

Process 101

Document	Purpose
Project charter	Sets out the overall purpose and guidance for the change.
MOSCOW	Sets parameters - must have, should have, could have, won't have.
Gantt chart	Breaks down tasks and steps for each phase, including responsible people.
Project objectives	Outlines measurable objectives and targets for the project.
Stakeholder plan	Outlines project stakeholders, including engagement type and level, and contacts.
Risk plan	Sets out high level project risks, risk levels and mitigation strategies.



The homepage should



Connect staff with
relevant information



Keep staff informed
so they can
do their jobs well



Deliver a tailored experience
driven by user needs
and preferences.



APS Experience Design Principles

Customer 360* leverages the APS Experience Design Principles and Customer Experience (CX) Standard to elevate the customer and staff experience earlier in the design process and to provide guardrails for how we deliver consistent and positive customer outcomes.

	Simple	<p>People find information and communication clear, easy to understand and actionable.</p> <p>Services and support are easy to access.</p> <p>Tasks and processes are intuitive and easy to complete.</p>
	Inclusive	<p>People have equitable access to all parts of our services in ways that meet their needs based on their circumstances.</p> <p>People understand their options and feel empowered to make decisions based on their needs.</p>
	Tailored	<p>People are provided relevant information and support at the right time in a way they prefer.</p> <p>People have choice in their interactions based on their preferences. Needs are pre-empted and proactively met.</p>
	Connected	<p>People have a connected and consistent experience across channels and government services.</p> <p>People have a coordinated and clear pathway to achieve their goals.</p>
	Transparent	<p>People understand how and why decisions are reached.</p> <p>The whole experience is predictable and clear, so people know what to expect, why and how.</p> <p>Information about how data is used and collected is clear.</p>
	Safe	<p>People feel and are safe. Steps are taken to prevent or reduce the risk of harm to people. This includes reducing risks to their physical, psychological, cultural and cyber safety.</p>
	Trustworthy	<p>People are confident that they can rely on our services and that their needs will be responded to in a timely manner.</p> <p>People trust that processes and decisions are lawful, fair and equitable.</p>

The CX Standard encompasses existing standards and principles, including the Indigenous Design Standards and Multicultural Service Design Standards.

Intranet publishing standards are a combination of Services Australia policies, recognised best practice and **Web Content Accessibility Guidelines (WCAG) 2.0**.

Digital Service Standard | digital.gov.au

The Digital Service Standard (the Standard) establishes the requirements for designing and delivering digital government services. It puts people and business at the centre of government digital service delivery.

It guides digital teams to create and maintain digital services that are:

- user-friendly
- inclusive
- adaptable
- measurable.

Criterion 1 → Have a clear intent.	Criterion 2 → Know your user.	Criterion 3 → Leave no one behind.	Criterion 4 → Connect services.
Criterion 5 → Build trust in design.	Criterion 6 → Don't reinvent the wheel.	Criterion 7 → Do no harm.	Criterion 8 → Innovate with purpose.
Criterion 9 → Monitor your service.	Criterion 10 → Keep it relevant.		

[APS Experience Design Principles | aga](#)

Intranet homepage project charter – true north

We put staff, as our users, at the centre of our solutions (true north)

Evidence-based decisions, in line with research findings (transparent)

Personalised and intuitive (tailored)

Searchable and scannable (simple)

Accessible to everyone (inclusive)

Simple, helpful, respectful (particularly of staff time), transparent

Service design and delivery process

The service design and delivery process guides teams to deliver simple and seamless services.

**Communicate the
benefits of
service design
and delivery**



**Own the whole
user experience**



**Discovery stage:
exploring the
problem**



**Alpha stage:
testing
hypotheses**



**Beta stage:
building and
testing the
service**



**Live stage:
improving the
service**



Alpha Stage: testing hypotheses

Alpha is an experimental stage. It's an opportunity to use prototypes to work out what to build.

In the Alpha stage you test the hypotheses reached during Discovery.

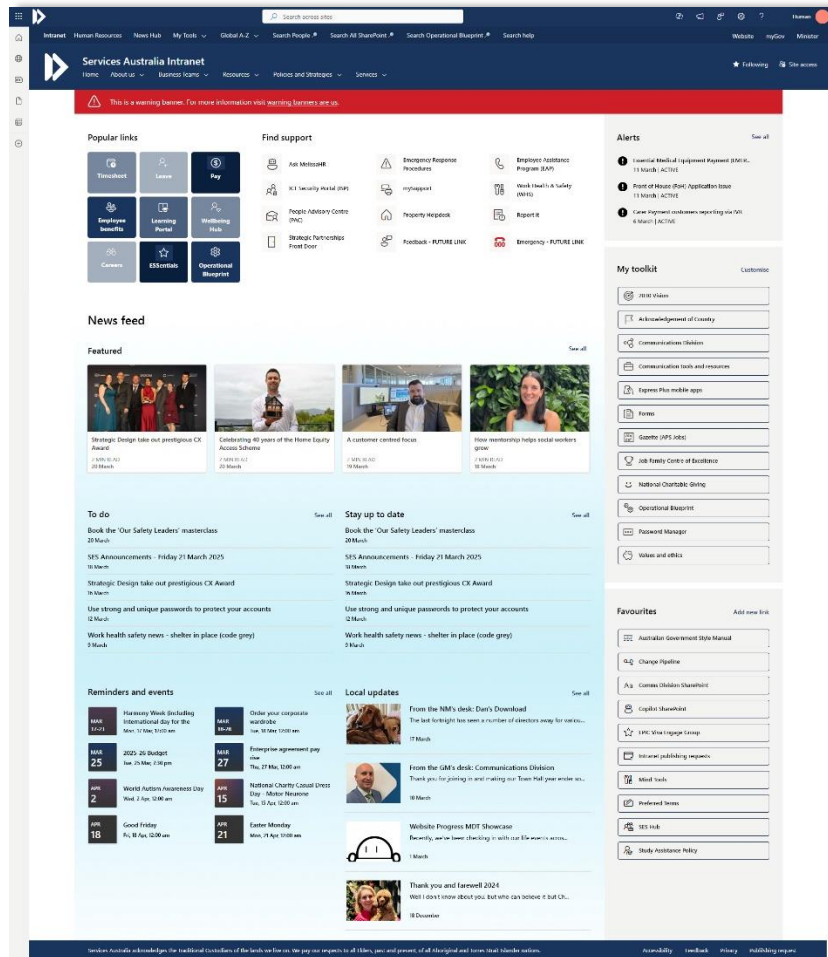
Digital.gov.au digital experience design toolkit

As you progress through Alpha, you'll produce new hypotheses as you learn about the users and service.

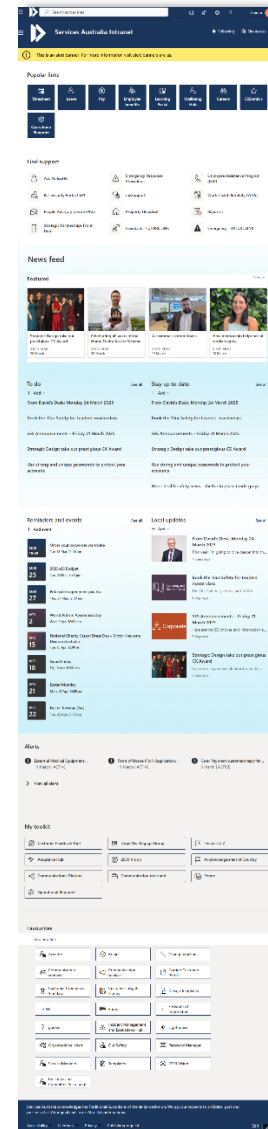
You're not validating what users like or dislike. You are finding out how well prototypes meet the actual needs of users.

Digital.gov.au digital experience design toolkit

Design 1 design specs



Desktop view



Responsive view

Dev work required

Welcome banner

- Explore whether personalisation can be added.

Popular links

- Add custom background colours to link buttons.

Find support

- Add custom icon colour to Emergency link icon.

My toolkit

- Develop custom link picker page.
- Style links to match design.

Favourites

- Style to match 'My toolkit' links. If not possible, change white backgrounds to transparent.

Featured

- Change white background to transparent.

To do and Stay up to date

- Add first published date, e.g. 11 March.
- Change horizontal lines between news items to darker shade of grey.

Local updates

- Change format of first published date to match other news web parts. E.g. 11 March instead of 2 hours ago/3 days ago.
- Change colour of horizontal lines between news items to darker shade of grey.

Concept 1

- Icons run landscape across the page + the colour and design
- Find Support is under an expandable page section
- Testing concept of agency trends

About me



Attendance



Leave



Pay



Benefits



Learning



Wellbeing



Careers



Blueprint

Find support | Agency trends

Find support



Ask MelissHR

Ask HR's chatbot a question



Employee Assistance Program (EAP)

Seek support from our EAP provider



Family and domestic violence

Find support for staff affected by FDV



ICT Security Portal (ISP)

Request and manage ICT access



mySupport

Lodge an IT service request or find a resource



People Advisory Centre (PAC)

Contact the helpdesk for HR, payroll and ESSentials



Prepare for emergencies

Access emergency related resources



Property Helpdesk

Report property faults or maintenance issues



Report it

Learn what needs to be reported and how to report



Work Health & Safety (WHS)

Report workplace incidents and hazards

Agency trends



Popular links



Attendance



Leave



Pay



Employee benefits



Learning Portal



Wellbeing Hub



Careers



ESSentials



Operational Blueprint

Find support



Ask MelissHR



ICT Security Portal (ISP)



People Advisory Centre (PAC)



Report it



Employee Assistance Program (EAP)



mySupport



Prepare for emergencies



Work Health & Safety (WHS)



Family and domestic violence



Our Safety



Property Helpdesk

News feed

Featured



Andrew reflects on service and sacrifice ahead of Anzac Day

4 MIN READ
23 April



We've hit the halfway mark of our service centre transformation journey

3 MIN READ
23 April



Winning idea creates positive change around debt repayments

2 MIN READ
15 April



We're changing the way we talk to people about their money

2 MIN READ
14 April

See all

Splitting corporate updates into what users do with it – do it, or know it

To do

See all

Provide feedback on the new IPA template by 19 March

March 6, 2025

See details of the upcoming pay rise

March 6, 2025

Register now for the State of the Service Roadshow

March 4, 2025

Read the Strategic workforce plan 2025 to 2027

March 3, 2025

Understand and prepare for the new Aged Care Act 2024

March 3, 2025

Stay up to date

See all

Applications are now open for the 2026 National Graduate Program

March 5, 2025

Apply for Aurora Neuroinclusion Program roles in Canberra

March 4, 2025

Applications for the 2025 Indigenous Apprenticeships Program now close 10 March!

March 4, 2025

Celebrate International Women's Day on 8 March

March 3, 2025

Introducing Customer Contact Management (CCM)

February 28, 2025

Targeted corporate updates

Reminders and events

+ Add event

MAR 25
MAY 29

Say shoo to the flu! Book your free flu vaccine
Tue, 25 Mar, All day

MAY
5

Public holiday (NT, QLD)
Mon, 5 May, All day

MAY
17

International Day Against Homophobia and
Sat, 17 May, All day

MAY
26

National Sorry Day
Mon, 26 May, All day

APR 28
OCT 31

Complete the 2025 Mandatory Refresher
Mon, 28 Apr, All day

MAY 5
JUN 6

Complete the APS Employee Census
Mon, 5 May, All day

MAY
21

National Charity Casual Dress Day – Motor Neurone
Wed, 21 May, All day

MAY 27
JUN 3

National Reconciliation Week
Tue, 27 May, All day

See all

Local updates

See all



Have your say

Provide feedback on the new IPA template by
The proposed new Individual Performance Agreement
March 6, 2025



HR

Be advised of possible increased PAC wait time
Due to the weather in South East Queensland, you may
March 6, 2025



Creating a respectful workplace is everyone's responsibility
Karissa shares her team's story for International Women's Day
March 6, 2025




HR


See details of the upcoming pay rise
The next pay rise for non-SES staff will take effect from 13 Marc...
March 6, 2025

Adding the option for local publishing on Intranet home page, targeted to work groups

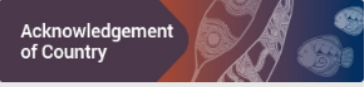
Testing different types of banners, for emergencies, personalised welcome and Acknowledgement of Country

 A natural disaster has been declared in Western Queensland which is affecting some service delivery sites.
Read more about sites affected by [Western Queensland heavy rain and flooding](#).

Welcome Jillian

 The government has entered the 'caretaker' period until the result of the federal election is clear.
Learn about [your responsibilities during the caretaker period](#).

About me

Acknowledgement of Country

Testing some new concepts – trends, alerts, toolkit


Agency trends


MONDAY 24 MARCH


Medicare

Claims on hand: 2,300

Alerts

 Essential Medical Equipment Payment (EMEP) ----
11 March | ACTIVE

 Front of House (FoH) Application Issue
11 March | ACTIVE

 Carer Payment customers reporting via IVR
6 March | ACTIVE







> View all alerts

My toolkit

Edit Tools

 Child Support Macros

Favourites

- + Add new link
- +😊 Essentials
-  Kanban
-  Division Sharepoint
- * Templates
-  SES Hub
-  Viva Engage
-  ABC
-  Team leave log

Only type of personalisation currently

My toolkit

You can add up to 20 links to the **My toolkit** section on your intranet homepage to help you do your job.
To add links not found on this page to your intranet homepage, please use the [Favourites](#) feature.

6/20 links selected

Search for a link











Browse links by category

- All agency
- Corporate Enabling Group
- Customer Service Delivery Group
- Payments and Integrity Group











[View on homepage](#)

All agency











Community pages

	Aboriginal and Torres Strait Islander Hub	Preview	Add link
	Automation and Artificial Intelligence Hub	Preview	Add link
	CX Centre of Excellence	Preview	Remove Link
	Cyber Central	Preview	Add link
	Emergency Reserve Hub	Preview	Add link
	Enterprise Change Network	Preview	Add link
	HR for Managers Hub	Preview	Add link
	IM and Escalations Hub	Preview	Add link
	Inclusion and Diversity Hub	Preview	Add link
	Interpreter Hub	Preview	Remove Link

Guides, templates and resources

	2030 Vision	Preview	Add link
	Brand guidelines	Preview	Remove Link
	Change Pipeline	Preview	Add link
	Child Support acronyms	Preview	Add link
	Communication contacts	Preview	Add link
	Communication services	Preview	Add link
	Corporate templates	Preview	Add link
	Customer 360*	Preview	Add link
	Customer Experience Standard	Preview	Remove Link
	Cyber Security Policies	Preview	Add link

Programs and apps

	Acendre	Preview	Add link
	Cognos Portal	Preview	Add link
	Community Code web app	Preview	Add link
	Corporate Support Portal	Preview	Add link
	Corrigo Customer Portal	Preview	Add link
	Data Registers and Tools	Preview	Add link
	GovTeams	Preview	Add link
	Health Professional OS	Preview	Add link
	Lighthouse (Finance Tool)	Preview	Add link
	Medicare Portal	Preview	Remove Link

My toolkit

Edit Tools

 Child Support Macros

Key findings by cohort

Service delivery staff – Face to Face and Smart Centres (includes Health and Child Support)

- Primarily want the intranet to help them serve customers efficiently and effectively.
- Prioritise customer links over 'About me' type links (Find support links are still helpful).
- Interested in links, alerts and content that relate to their own patch – e.g. health, child support, social work, families.
- Self-collate specific links relevant to their roles – some use My Links, others use browser favourites or other applications. For this reason, My toolkit has high value.
- Likely to assume that local updates will be highly localised and relevant.
- No significant differences between team leader and non-team leader groups.

Non-service delivery staff (including intranet publishers)

- Mindful of service delivery staff despite not working in frontline roles. Appreciate that service delivery needs need to be taken into consideration.
- Tended to focus on homepage ordering and layout in discussions rather than usefulness.
- Find the concept of my toolkit valuable from the perspective of being able to adapt the homepage to suit own needs.
- No significant differences between team leader and non-team leader groups – although team leaders did require more HR links.

Neurodivergent staff and staff with disability

- Desire for clear hierarchy of information, want to be able to easily distinguish what's important.
- Desire for contrast and differentiation between links buttons.
- Find vague headings and links difficult.
- Find moving parts distracting.
- High users of dark mode (based on anecdotal feedback in groups).
- Need logic and consistency.
- Note: there were no users of screen readers in any focus groups.

Homepage elements summary

There were many discussions about where different elements should be on the homepage, with no clear consensus. Ultimately, the focus groups found that the intranet homepage will meet the needs of staff as long as they can:

- easily find the links they need every day
- easily see what's changed or what's new that affects them
- have clear cues to get them to the part of the page that they need.

High value, high use

- Homepage links – e.g. About me/Popular links and Find support (with amendments)
- My toolkit
- Favourites (current My Links users highly supportive)

High value, occasional use

- Emergency banner

High value if relevant/used well

- Local updates
- Alerts (service delivery)

Medium value, medium use

- To do/stay up to date ('to do' perceived as more useful)
- Reminders and events (highly used by some)

Nice to know and adds visual interest

- Featured news
- Agency trends (service delivery)

Nice to have, not essential

- Welcome banner

Missing

- OB search bar

Desired design principles

- Clear page hierarchy
- Group elements and links in a logical way
- Keep it clean
- Reduce clutter
- Be mindful of contrast
- Make it feel professional

News feed

- News was generally considered of less importance than links, as it's not directly relevant to people's ability to do their jobs.
- Moving the news section too far down the page, however, will erode its usefulness as a tool to communicate with staff. Many staff considered themselves unlikely to scroll down to find news content.

The 4 news elements

Featured news

- Staff tend to read when there's a headline or image that gets their interest. Most staff don't have time to read every day.
- Considered as a 'nice to know'.
- Staff like that the images of people break up the homepage – the section adds depth and interest.

Local updates

- Staff believed this section would be useful and should be prioritised.
- Staff in almost all most groups assumed it would be used for updates for locations, sites or zones.
- Some were sceptical about the ability to keep the content current.

To do/stay up to date

- Staff reacted positively, but felt that 'to do' (need to know) was more useful than 'stay up to date' (nice to know). Titles are instructional and clear.
- Some staff were concerned with duplication of information.
- A vocal minority showed resistance to having another list imposed on them.

Reminders and events


- Some staff were frequent users of this feature and wanted to see it retained or moved up.

Service delivery staff commented that they don't currently use the Huddle.

Feedback on news layout


- Staff in almost all groups put forward ideas for re-organising the news section, however their solutions differed.
- The most common idea was to move 'local updates' higher, based on the understanding that they would be localised and the most relevant.
- Other suggestions were aimed at:
 - better grouping types of news (e.g. practical items together)
 - making the hierarchy clearer and more logical.
- The news section contributed to the feeling of the homepage being 'busy', due the number of elements, the amount of text, and the different visual styles introduced.
- Some staff felt that the gradient blue felt dated.

Testing different types of banners, for emergencies, personalised welcome and Acknowledgement of Country



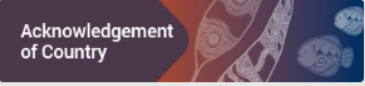
A natural disaster has been declared in Western Queensland which is affecting some service delivery sites.
Read more about sites affected by [Western Queensland heavy rain and flooding](#).

Welcome Jillian



The government has entered the 'caretaker' period until the result of the federal election is clear.
Learn about [your responsibilities during the caretaker period](#).

About me

Acknowledgement of Country

Testing some new concepts – trends, alerts, toolkit

Agency trends




MONDAY 24 MARCH

Medicare

Claims on hand: 2,300




Alerts







-  Essential Medical Equipment Payment (EMEP) ...
11 March | ACTIVE
-  Front of House (FoH) Application Issue
11 March | ACTIVE
-  Carer Payment customers reporting via IVR
6 March | ACTIVE
- > View all alerts

My toolkit

Edit Tools

 Child Support Macros

Favourites

- + Add new link
- +😊 Essentials
-  Kanban
-  Division Sharepoint
- * Templates
-  SES Hub
-  Viva Engage
-  ABC
-  Team leave log

Only type of personalisation currently

BETA Stage: building and testing the service

Agreed prototype from the Alpha stage to build a minimum viable product.

The main activities are:

- development
- design
- usability research and accessibility testing
- metrics monitoring.

As real users trial the new service you will continue testing to find ways to improve it.

These activities help you:

- build your service and plan for its launch
- solve any remaining technical or process-related challenges
- improve your service by testing it with users and releasing updates.

Challenges and constraints

- For UX accessibility, the grey backgrounds failing colour contrast testing.
- Staying true to our Brand constrains creativity, eg. the 'fade' under news is not on brand.
- Microsoft constraints, such as defined space in the Sharepoint templates between headings and around things
- Possibility Microsoft will update SharePoint and break bespoke coding.
- Quicklinks headings vs headings for screen readers
- The pull between need for a national news channel, and the 'just give me what I need to do my job' preference for corporate news and updates.

Next steps – Beta and Launch

intranet now

discovery

COMPLETE

alpha

COMPLETE

beta &

change management
communication

JUNE

launch

MID-JULY

future wishes
Take-aways



Future thoughts

(Live stage: improving the service)

Future work

- Co-Pilot AI Search engine, rather than Microsoft's Sharepoint offering
- Integration with SAP Essentials individuals' data
 - *And later: creation of a personal dashboard which allows individual staff to see their own unique information such as leave, flex skills tags, travel, agency benefits, careers*
- Look at our drop downs, which weren't in project scope (particularly one mega menu that needs splitting)
- Procuring an analytics tool
- Pain Point – our HR Hub – working with the HR team (underway) to encourage UX design and reduce clicks
- Hoping Microsoft will introduce an Outlook integrated calendar app for Sharepoint.
- Future light/dark themes from M365 Sharepoint? Great need for dark mode.

Lessons learned

1. We are not going to be able to please everyone
 - Disability (screen readers), neurodiversity (want dark mode), specialties wanting prominence, service delivery, non-service delivery. Prioritisation of needs underway.
2. Alpha testing of ideas is essential
 - Ideally, you'd have a bigger sample, more time.
3. Invest time in discovery
 - Get stuck into the prework
 - Detailed research on the information architecture/content required
 - Find out what is technically possible
 - The project has many stakeholders that need engagement, i.e. brand, accessibility, users

Key take aways

- Don't dream up the process — Use the DTA resources to test your process against best practice.
- Lean into the views of diverse people — Because their needs are not opinions, they are valuable.
- User your positional power to benefit others — you serve your organisation well by doing so.



Thank you and questions

Jillian Harding, Director, Executive and Internal Communications

Michael Papacharalambous, Assistant Director, Intranet project

Contact details:

Jillian.harding@servicesaustralia.gov.au

Michael.Papacharalambous@servicesaustralia.gov.au