

Vodafone and Viva Engage

Our Viva Engage journey

Ed Nunn December 2024









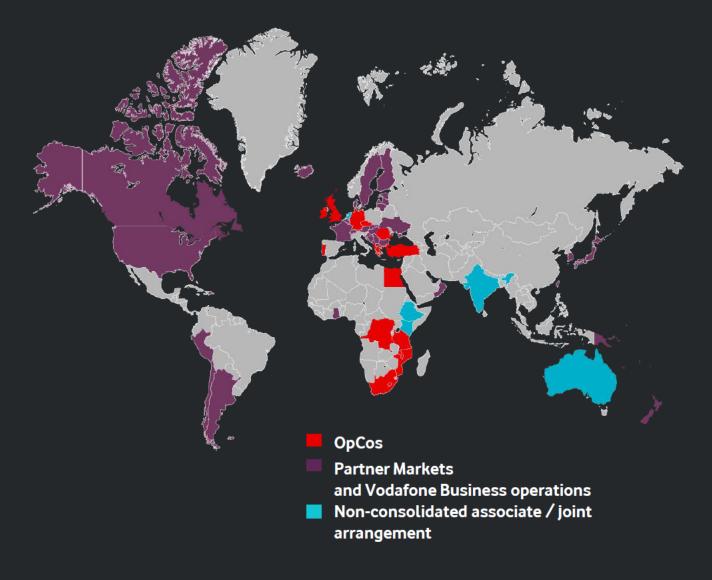


Together We Can

Vodafone is a leading European and African telecoms company.

We provide mobile and fixed services to over 330 million customers in 15 ¹ countries, partner with mobile networks in 45 ² more and have one of the world's largest IoT platforms.

Our purpose is to connect for a better future by using technology to improve lives, businesses and help progress inclusive sustainable societies.



¹Europe: UK, Germany, Ireland, Portugal, Romania, Greece, Czechia, Albania. Non-Europe: Turkey. Africa: South Africa, Tanzania, Democratic Republic of the Congo, Mozambique, Lesotho, Egypt. Excludes Italy which is classed as a discontinued operations.



² Europe: France, Spain, Austria, Bulgaria, Croatia, North Macedonia, Serbia, Slovenia, Montenegro, Bosnia and Herzegovina, Switzerland, Belgium, Denmark, Cyprus, Finland, Estonia, Iceland, Sweden, Lithuania, Latvia, Luxembourg, Guernsey, Jersey, Ukraine, Hungary. APAC: Singapore, Azerbaijan, Taiwan, French Polynesia, Fiji, Cook Islands, Kiribati, Vanuatu, Samoa, Papua New Guinea, New Zealand, Australia. AMEA: Qatar, Oman, Chile, Peru, Argentina, Canada, Ghana, Dominican Republic.

Internal communications channels vision

Transforming employee communication from a siloed multichannel comms setup to a more orchestrated **omnichannel experience**.

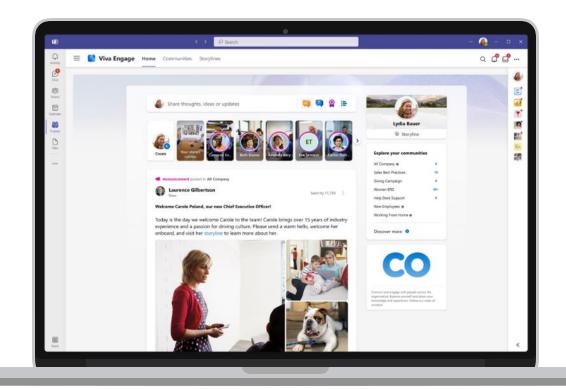
One that delivers **targeted**, **relevant story-led communications** to employees and uses data to deliver comms in **their preferred content styles**, **formats and channels**, mirroring the way they interact with content outside of work.



The move to Viva Engage

Our new home for communication and collaboration

- To simplify our digital workplace, drive engagement and improve group-wide employee communication, we've moved away from Workplace in favour of Viva Engage — an integrated, two-way communication platform.
- Viva Engage is designed with the employee experience in mind, enabling users across the business to find the news, information, people and expertise that's most relevant to them and their role.
- Viva Engage officially launched on 20 May, followed by the decommissioning of Workplace on 31 May.





Viva Engage features

Comms content		C&C
Post messages to leader storylines	\checkmark	\checkmark
Post messages into communities	$\overline{\checkmark}$	\checkmark
Follow leaders' storyline posts	\checkmark	\checkmark
Leadership content focus (Leadership corner)	X	$\overline{\checkmark}$
Follow leaders' community posts	✓	\checkmark
Draft & Schedule posts	X	\checkmark
Multi-channel posting (Email, Teams, SPO, Engage)	X	

Administration		C&C
Post on behalf of leaders (into communities)	X	\checkmark
Post on behalf of leaders (onto storylines)	X	$\overline{\checkmark}$
Assign leaders audience groups	X	\checkmark
Manage corporate communicators	X	$\overline{\checkmark}$

Events		C&C
Create & host live video broadcast	✓	\checkmark
Create a social campaign #	X	\checkmark
Create an Ask Me Anything (AMA) event	X	\checkmark
Analytics		C&C
Personal & community analytics	\checkmark	\checkmark
Al powered sentiment & theme analytics	X	\checkmark
Social campaign analytics	X	\checkmark
Leader post analytics	X	✓
Leader audience analytics	×	\checkmark
Multi-channel campaign reach/reaction analytics	×	\checkmark

Products	Feature Availability
Viva Engage Core C&C C&C bundle	➤ Not Available ✓ Available



Launch campaign

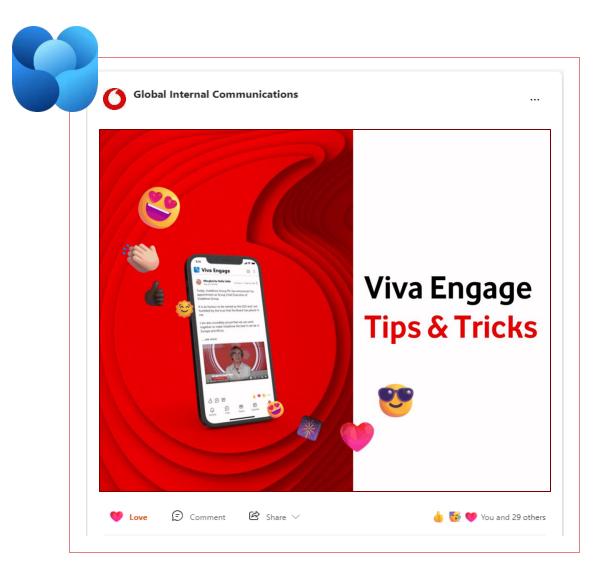




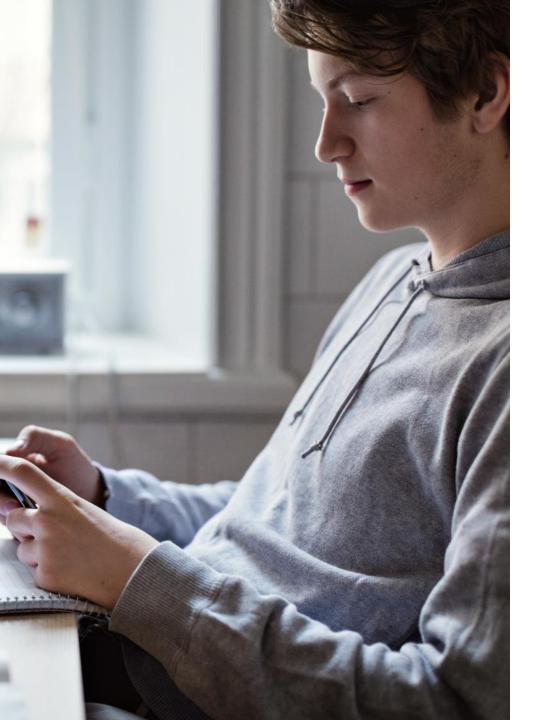
Easily find the news, information and expertise that matter to you

#HelloVivaEngage









Lessons learnt since launch

Leaders are our influencers

- Get them to engage with posts: a comment or like goes a long way
- Encourage them to use it like LinkedIn

Content takes time to build

 Don't be surprised if your post isn't an instant hit

Use announcements sparingly

 Think: Would you email and send a Teams message to everyone about this?

Engaging content is king

- Short videos and people stories
- Encourage conversations by seeding a few comments
- Competitions work well

Use different posting styles

- Questions, articles, praise and polls help catch the eye
- Always include a relevant image or video

Experiment, learn fast!

 Don't be afraid to try something different and share the results

Viva Engage objectives

Objective

Key attitudes/behaviours

Success measures

1

Secure and maintain 75% adoption rate of Viva Engage amongst Vodafone employees

Employees actively use Viva Engage as their primary channel to access company news, information and expertise

Usage: 75% of employees regularly use Viva Engage

2

Achieve 20% engagement rate across Viva Engage Employees feel comfortable posting, commenting, reacting and sharing Viva Engage posts

20% of employees actively post, react or comment on posts at least once per month.

3

Increase leadership presence on Viva Engage

Leaders see Viva Engage as a driver for employee engagement and are visible on the platform

50% of ExCo profiles actively posting.

Survey/poll: 70% of respondents agree that "Viva Engage is useful for connecting with leaders and understanding the company's strategic direction.



Why leadership visibility is essential

As with any new way of working, it's important to lead by example and be a visible advocate for the change.

- Leadership support and advocacy for Viva Engage will help create an environment where employees feel comfortable engaging and contributing
- New opportunities to:
 - interact with employees
 - recognise achievements
 - Share updates
 - align everyone towards common goals
 - Ask questions and use polls for quick feedback



Finding your voice

Below, we've outlined different styles of leadership voices on Viva Engage, each with different time commitments, so you can start with what works best for you and build your presence over time.



Uses Viva Engage to gather information.

Types of activity

- Reviews posts to gather information.
- Likes and comments on discussions occasionally.

Engager Low leadership influence

Balanced approach - creates own posts and responds to others.

Types of activity

- Regularly likes and comments on posts.
- Occasionally posts own content.

Updater High leadership influence

Casual user

Low commitment

Is a visible presence on Viva Engage, using it as a key platform for strategic updates & employee feedback.

Types of activity

- Regularly posts updates.
- Creates/responds to content.
- Willingly posts to support wider events and communications.

Influencer Highest leadership influence

More commitment

Influencer

Updater

Engager

Is a visible presence on Viva Engage, using it to broadcast blogstyle posts/updates.

Types of activity

- Plans and actively posts updates, videos and praise.
- Engages with others' posts.
- Hosts live events such as 'Ask Me Anything' sessions.



Copilot for M365













