

Maximising Viva Engage
Top tips during organisational change

Swoop Festival 2024





# What we'll cover today

- Context: Ventia's business transformation
- Set up for success
- Nurturing success
- Maintaining momentum



# Our business at a glance

Ventia is an ASX 200 leading essential infrastructure services provider in Australia and New Zealand. Our purpose is to make infrastructure work for our communities



35,000+

**WORKFORCE** employees & subcontractors.

400+

ventia

**PROJECT SITES**Across Australia & New Zealand.

40%+

**OF OUR PEOPLE** work in regional & rural areas.





## Rewind to 2020/2021: Ventia experienced a major business transformation

## Ventia's \$485M AUD acquisition of Broadspectrum

- Ventia's business went from ~5000 employees to ~35,000 overnight
- Decision to rebrand to Ventia was announced on Day One

### Rebranding of multiple businesses to Ventia

- Rebranding of Broadspectrum & Visionstream
- In the following two years, rebranded four other subsidiaries

### Complex & accelerated integration

Office 365

 integration of multiple tenants
 to one

# Preparing the business for Initial Public Offering (IPO)

 Listed on ASX + NZX November 2021

#### Set up for success | Make the User Experience (UX) easy





Info

0

Welcome to Ventia's Viva Engage 'All Company' page! Sign up for groups that interest you to stay up to date & connected.

Always follow the principles of the **Ventia Code of Conduct** and our **Social Media Standard** when sharing, commenting or posting content.

**Please note:** Posts or comments may be deleted by Administration following review by the Compliance Officer if they do not meet the Social Media Standard.

#### Pinned



- Social Media Standard
- Code of Conduct
- ICT Acceptable Use

ALL COMPANY

Share your good news stories

Conversations

About

Files

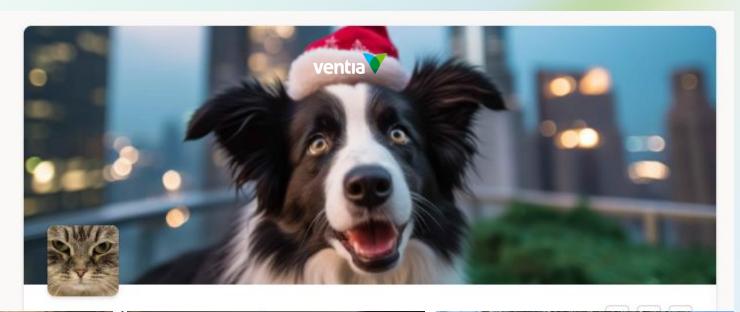
**Events** 

### Set up for success | Make it fun!

### ventia

## Introduced fun new communities

 'Pets of Ventia' is our most popular Community outside of 'All Company'





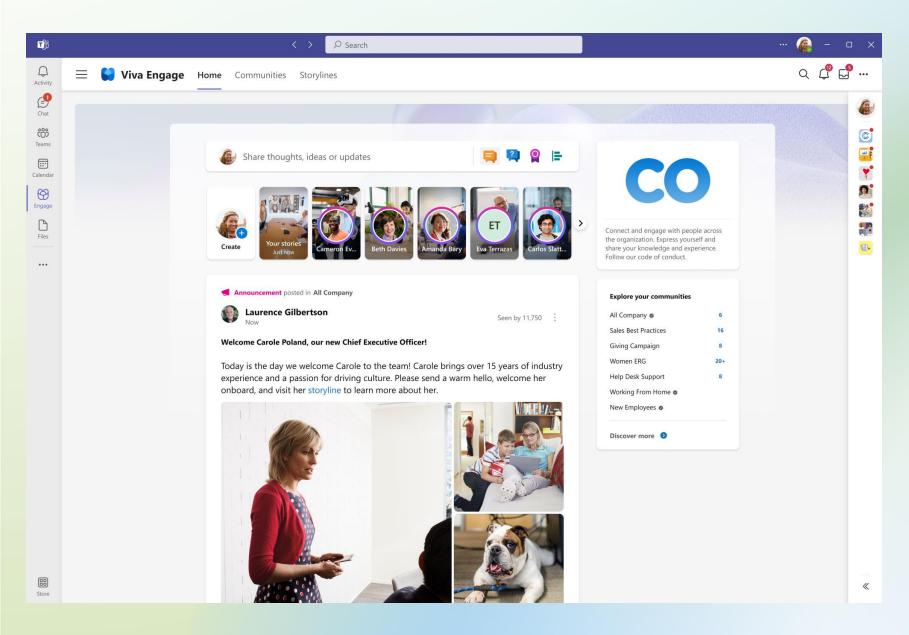






#### Set up for success | Make it accessible!





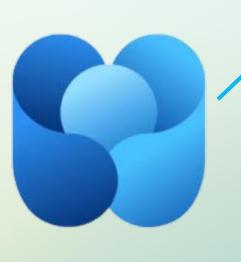
### Connect Viva Engage to Teams

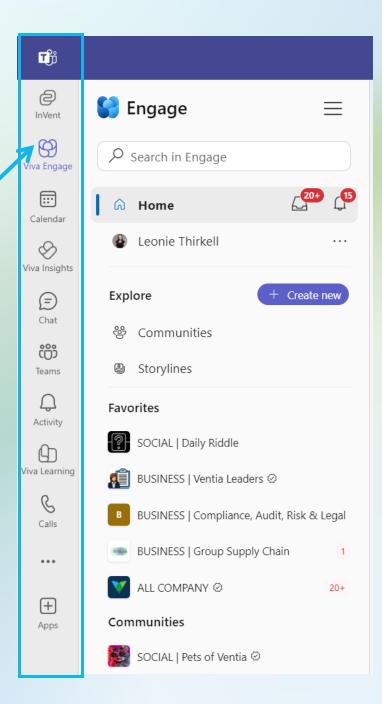
- Connect with people where they are
- Outside of Outlook, Teams is our most used platform
- Users can then sign in via Teams

#### Set up for success | Make it accessible!

## Pinning Viva Engage to the Teams Rail

- Worked with our Digital Services team
- Required an update to the Viva Engage default 'app setup policy' to pin it for all users
- Process took approx. two weeks which was timed w/the 'relaunch' of Viva Engage

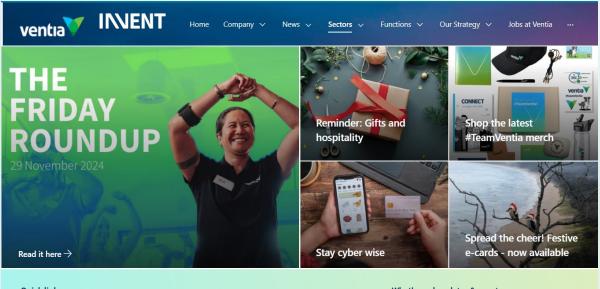






#### Set up for success | Find ways to amplify









Now trending for #teamVentia







Meet "ICE SPICE" & other furry friends on 'Pets of Ventia' today!

Ventia Verified has been updated

### Find ways to amplify

- Introduced a feed on our intranet homepage
- Create moments of 'FOMO' to draw people in!



Meet "ICE SPICE" & other furry friends on 'Pets of Ventia' today!

#### Nurture success | Find your influencers

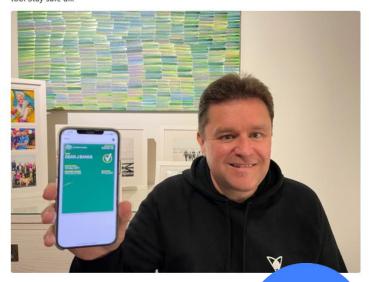


Posted in ALL COMPANY®

Dean Banks Sep 1, 2021

Seen by 494 ...

Well everyone – it's official. I now have my 'vaccination passport' verifying my status as fully vaccinated! Our number one priority is to keep our people and the communities where we operate safe and protected. One simple way we can all do this is to get vaccinated against COVID-19. I'm proud to play my part here in helping us to achieve this goal – I hope you do too. Stay safe all.



Announcement posted in ALL COMPANY

Dean Banks
Nov 19, 2021

Seen by 3,886 ...

Today is a momentous achievement for the business as we list on the ASX and NZX. I hope you are all very proud of how far we've come and that you are looking forward to this new chapter. Let's celebrate our pride, passion, and people while we continue delivering essential services across Australia and New Zealand.

Please join the live stream for the official ceremony as we ring the bell at the ASX at 12.45pm AEDT here: https://publish.viostream.com/app/s-dmxxpcd

https://vimeo.com/647180895/24007ada36]



ASX - Ventia Listing Ceremony publish.viostream.com

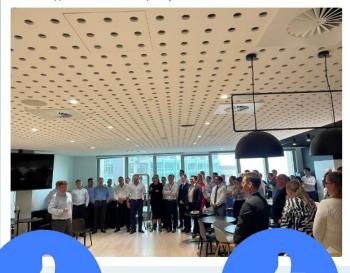
◀ Announcement posted in ALL COMPANY

Dean Banks

Seen by 4,149 ...

I really enjoyed addressing such a large group of staff in North Sydney earlier today. It was great to see so many people in attendance following the lifting of all COVID-related restrictions in the office environment here in NSW. The benefits of face-to-face meetings are significant, the noise from the extensive collaboration rung loudly around the room, creating a really great vibe – you cannot in my view replicate that social interaction dynamic.

I trust we can now make these type of Town Hall events a regular occurrence across our portfolio, offering a great opportunity for colleagues new and old to get to know each other and better appreciate the skills and capability that exist across the Ventia team.





#### Nurture success | Find your influencers





1 share . Seen by 72 ...

**Negotiation Nuggets** 

Week 1 of 52







<u>Get comfortable with silence</u>

NEGOTIATION NUGGETS

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away.

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NEGOTIATION NUGGETS

Negotiation is 90% Preparation

**NEGOTIATION NUGGETS** 

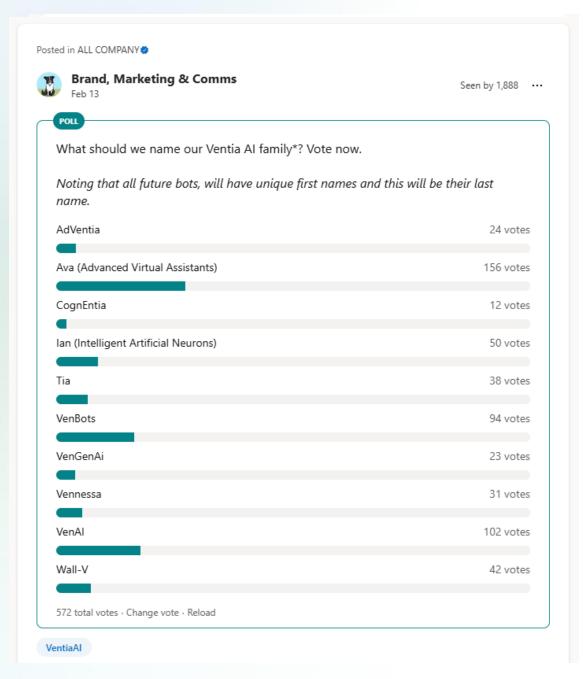
**Never give** away something for free



## Give your 'corporate persona' personality

 Keep an active corporate persona that engages with the feed and posts on the feed





### Nurture success | Train your people





# Training through the year for:

- Leaders (including Execs)
- Executive Assistants
- Graduates
- All employees





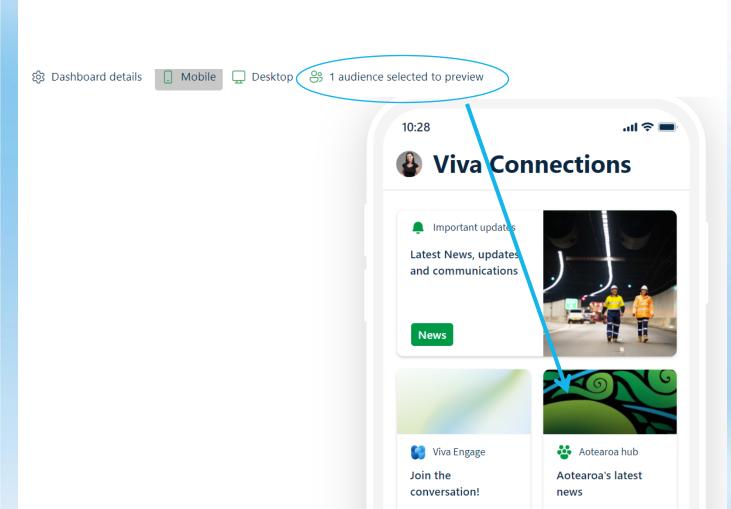
### All employee training

- Runs through the basics
- Encourage everyone to start by engaging with the feed
- Provides
   examples of
   what to post
- Name drop!
- Provide postevent resources



#### Maintaining the momentum | Make the most of what's available





## Build a dashboard in Viva Connections

- Brings a company's intranet into the Teams app
- Worked with our Digital Services team
- Admin access required to ensure
   Viva Connections was pre-pinned
   & pre-installed in the Teams app
- Encourages users to join the conversation on Viva Engage
- Testing 'targeting' for a more relevant user experience (UX)

#### Maintaining the momentum | Track your results



### High level analytics snapshot 2021 – current day

Started with ~4000 active users
 vs October 2024 with 9412

53%

increase in active users

77%

increase in activity

36%

increase in read messages

41%

increase in activities per user

